

RCAF Association 15-Year Budget Analysis (2000-2015) and Projection (2016-2017)																	
															Proposed		
	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-2015	2015-2016	2016-2017
<b>Revenue - AFAC</b>	<b>95.4</b>	<b>97.8</b>	<b>100</b>	<b>102.8</b>	<b>104.7</b>	<b>107</b>	<b>109.1</b>	<b>111.5</b>	<b>114.1</b>	<b>114.4</b>	<b>116.5</b>	<b>119.9</b>	<b>121.7</b>	<b>124</b>	<b>125</b>	<b>127</b>	<b>128</b>
Membership Dues and Subscriptions	\$ 449,771.00	\$ 422,462.00	\$ 449,258.00	\$ 416,451.00	\$ 403,447.00	\$ 387,178.00	\$ 411,234.00	\$ 441,174.00	\$ 446,922.00	\$ 402,646.00	\$ 383,609.00	\$ 361,558.00	\$ 341,406.00	\$ 297,532.00	\$ 290,402.00	\$ 260,000.00	\$ 230,000.00
Non-member Subscriptions	\$ 26,280.00	\$ 26,493.00	\$ 25,963.00	\$ 24,428.00	\$ 27,405.00	\$ 34,606.00	\$ 37,287.00	\$ 41,036.00	\$ 39,256.00	\$ 38,953.00	\$ 38,182.00	\$ 32,535.00	\$ 42,498.00	\$ 34,304.00	\$ 34,001.00	\$ 21,000.00	\$ 15,000.00
Advertising	\$ 83,135.00	\$ 84,545.00	\$ 96,453.00	\$ 74,947.00	\$ 64,613.00	\$ 70,420.00	\$ 65,492.00	\$ 54,478.00	\$ 49,957.00	\$ 36,108.00	\$ 32,900.00	\$ 29,260.00	\$ 44,168.00	\$ 35,831.00	\$ 35,917.00	\$ 27,000.00	\$ 20,000.00
Merchandise Sales	\$ 111,184.00	\$ 113,376.00	\$ 98,722.00	\$ 137,331.00	\$ 127,849.00	\$ 147,665.00	\$ 130,480.00	\$ 114,538.00	\$ 100,893.00	\$ 92,058.00	\$ 89,529.00	\$ 104,488.00	\$ 83,062.00	\$ 91,652.00	\$ 55,206.00	\$ 22,500.00	\$ 17,500.00
Airforce Magazine Award	\$ 28,205.00	\$ 25,762.00	\$ 23,902.00	\$ 27,600.00	\$ 26,391.00	\$ 24,301.00	\$ 25,037.00	\$ 24,394.00	\$ 24,724.00	\$ 25,065.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AGM Revenues							\$ 38,835.00	\$ 34,660.00	\$ 27,804.00	\$ 36,619.00	\$ 22,306.00	\$ 28,613.00	\$ 29,377.00	\$ 21,837.00	\$ 22,316.00	\$ -	\$ 20,000.00
Other	\$ 28,756.00	\$ 33,077.00	\$ 31,365.00	\$ 40,688.00	\$ 58,243.00	\$ 62,762.00	\$ 68,019.00	\$ 65,556.00	\$ 58,805.00	\$ 51,308.00	\$ 57,679.00	\$ 46,781.00	\$ 54,409.00	\$ 55,963.00	\$ 55,710.00	\$ 43,500.00	\$ 41,500.00
<b>Total</b>	<b>\$ 727,331.00</b>	<b>\$ 705,715.00</b>	<b>\$ 725,663.00</b>	<b>\$ 721,445.00</b>	<b>\$ 707,948.00</b>	<b>\$ 726,932.00</b>	<b>\$ 776,384.00</b>	<b>\$ 775,836.00</b>	<b>\$ 748,361.00</b>	<b>\$ 682,757.00</b>	<b>\$ 624,205.00</b>	<b>\$ 603,235.00</b>	<b>\$ 594,920.00</b>	<b>\$ 537,119.00</b>	<b>\$ 493,552.00</b>	<b>\$ 374,000.00</b>	<b>\$ 344,000.00</b>
<b>Constant Dollar Total (CPI for 2002 = 100)</b>	<b>\$ 762,401.47</b>	<b>\$ 721,589.98</b>	<b>\$ 725,663.00</b>	<b>\$ 701,794.75</b>	<b>\$ 676,168.10</b>	<b>\$ 679,375.70</b>	<b>\$ 711,626.03</b>	<b>\$ 695,817.04</b>	<b>\$ 655,881.68</b>	<b>\$ 596,815.56</b>	<b>\$ 535,798.28</b>	<b>\$ 503,115.10</b>	<b>\$ 488,841.41</b>	<b>\$ 433,160.48</b>	<b>\$ 394,841.60</b>	<b>\$ 294,488.19</b>	<b>\$ 268,750.00</b>
<b>Expenditure - AFAC</b>	<b>2000-01</b>	<b>2001-02</b>	<b>2002-03</b>	<b>2003-04</b>	<b>2004-05</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>2012-13</b>	<b>2013-14</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>
Advertising and Promotion	\$ 5,711.00	\$ 11,240.00	\$ 1,427.00	\$ 6,517.00	\$ 7,544.00	\$ 317.00	\$ 10,705.00	\$ 11,938.00	\$ 9,175.00	\$ 10,850.00	\$ 16,812.00	\$ 12,903.00	\$ 9,457.00	\$ 11,831.00	\$ 15,469.00	\$ 5,000.00	\$ 3,500.00
Advertising Commissions	\$ 11,711.00	\$ 13,221.00	\$ 12,387.00	\$ 12,822.00	\$ 8,318.00	\$ 7,668.00	\$ 2,472.00	\$ 6,138.00	\$ 3,227.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amortization	\$ 7,926.00	\$ 7,942.00	\$ 7,937.00	\$ 7,181.00	\$ 6,104.00	\$ 5,333.00	\$ 6,218.00	\$ 7,297.00	\$ 5,264.00	\$ 4,166.00	\$ 3,616.44	\$ 3,230.00	\$ 1,447.00	\$ 2,906.00	\$ 2,536.00	\$ 1,800.00	\$ 1,250.00
Bad Debts	\$ -	\$ 1,730.00	\$ 35.00	\$ 945.00	\$ -	\$ 4,805.00	\$ 1,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15.00	\$ 52.00	\$ -	\$ -	\$ -
Capitation Grants, Gifts and Donations	\$ 17,082.00	\$ 18,798.00	\$ 18,026.00	\$ 18,296.00	\$ 16,028.00	\$ 9,417.00	\$ 3,081.00	\$ 1,989.00	\$ 11,621.00	\$ 6,467.00	\$ 6,359.00	\$ 4,750.00	\$ 6,212.00	\$ 4,975.00	\$ 1,183.00	\$ 2,000.00	\$ 2,000.00
Insurance	\$ -			\$ 1,419.00	\$ 3,031.00	\$ 6,677.00	\$ 5,845.00	\$ 4,746.00	\$ 4,463.00	\$ 2,051.00	\$ 2,005.00	\$ 2,137.00	\$ 2,013.00	\$ 2,052.00	\$ 2,143.00	\$ 2,200.00	\$ 2,200.00
Interest, Bank and Credit Card Charges	\$ 1,617.00	\$ 3,484.00	\$ 6,660.00	\$ 7,150.00	\$ 5,449.00	\$ 9,327.00	\$ 7,007.00	\$ 5,819.00	\$ 6,593.00	\$ 6,982.00	\$ 6,720.00	\$ 5,535.00	\$ 5,371.00	\$ 5,365.00	\$ 4,240.00	\$ 3,500.00	\$ 3,500.00
Mailing Magazine and Regalia	\$ 29,497.00	\$ 29,567.00	\$ 35,805.00	\$ 20,920.00	\$ 26,795.00	\$ 37,689.00	\$ 23,716.00	\$ 2,070.00	\$ 2,347.00	\$ 1,803.00	\$ 604.00	\$ 1,754.00	\$ 1,154.00	\$ 2,315.00	\$ 2,618.00	\$ 2,000.00	\$ 2,000.00
Merchandise	\$ 64,580.00	\$ 67,110.00	\$ 50,228.00	\$ 75,770.00	\$ 64,014.00	\$ 72,566.00	\$ 77,364.00	\$ 62,447.00	\$ 58,143.00	\$ 55,651.00	\$ 51,402.00	\$ 57,433.00	\$ 47,908.00	\$ 56,597.00	\$ 40,664.00	\$ 9,000.00	\$ 4,000.00
National Convention (AGM)	\$ 30,325.00	\$ 27,936.00	\$ 31,219.00	\$ 30,881.00	\$ 31,618.00	\$ 35,525.00	\$ 28,003.00	\$ 57,969.00	\$ 62,669.00	\$ 69,498.00	\$ 66,585.00	\$ 87,253.00	\$ 67,234.00	\$ 50,614.00	\$ 63,318.00	\$ -	\$ -
NEC Meetings and Travel (Not AGM)	\$ 26,509.00	\$ 21,914.00	\$ 18,733.00	\$ 28,601.00	\$ 23,649.00	\$ 22,015.00	\$ 13,468.00	\$ 12,438.00	\$ 7,661.00	\$ 9,661.00	\$ 10,097.00	\$ 13,468.00	\$ 6,673.00	\$ 6,941.00	\$ 14,492.00	\$ 6,500.00	\$ -
Office	\$ 34,579.00	\$ 24,408.00	\$ 33,707.00	\$ 41,915.00	\$ 36,770.00	\$ 30,068.00	\$ 32,626.00	\$ 46,247.00	\$ 64,444.00	\$ 31,149.00	\$ 32,292.00	\$ 36,300.00	\$ 22,872.00	\$ 11,457.00	\$ 14,618.00	\$ 11,000.00	\$ 7,500.00
Postage and Delivery	\$ 15,344.00	\$ 13,526.00	\$ 16,442.00	\$ 13,281.00	\$ 13,740.00	\$ 13,984.00	\$ 22,053.00	\$ 61,028.00	\$ 56,385.00	\$ 43,197.00	\$ 50,044.00	\$ 43,679.00	\$ 47,311.00	\$ 41,466.00	\$ 39,324.00	\$ 26,000.00	\$ 22,500.00
Professional Fees	\$ 15,794.00	\$ 15,709.00	\$ 14,999.00	\$ 25,337.00	\$ 38,794.00	\$ 35,882.00	\$ 26,231.00	\$ 25,170.00	\$ 22,088.00	\$ 23,473.00	\$ 20,771.00	\$ 22,246.00	\$ 14,139.00	\$ 13,269.00	\$ 12,482.00	\$ 13,000.00	\$ 13,000.00
Publications (Magazine Printing)	\$ 91,319.00	\$ 91,336.00	\$ 106,428.00	\$ 102,018.00	\$ 92,826.00	\$ 73,811.00	\$ 58,418.00	\$ 54,326.00	\$ 77,386.00	\$ 76,108.00	\$ 61,341.00	\$ 41,676.00	\$ 75,509.00	\$ 65,842.00	\$ 53,081.00	\$ 50,000.00	\$ 47,050.00
Rent	\$ 49,769.00	\$ 53,897.00	\$ 51,123.00	\$ 55,586.00	\$ 69,604.00	\$ 73,906.00	\$ 88,025.00	\$ 57,382.00	\$ 39,541.00	\$ 25,192.00	\$ 23,935.72	\$ 27,542.00	\$ 33,255.00	\$ 30,269.00	\$ 36,625.00	\$ 28,500.00	\$ 25,500.00
Salaries, Contract Services and Benefits	\$ 301,725.00	\$ 296,833.00	\$ 300,153.00	\$ 314,097.00	\$ 297,725.00	\$ 314,986.00	\$ 302,210.00	\$ 348,810.00	\$ 264,653.00	\$ 233,393.00	\$ 233,713.00	\$ 228,119.00	\$ 214,664.00	\$ 202,092.00	\$ 198,428.00	\$ 196,000.00	\$ 195,000.00
Telephone and Internet	\$ -			\$ -	\$ -	\$ 7,856.00	\$ 10,364.00	\$ 10,864.00	\$ 11,443.00	\$ 11,117.00	\$ 11,258.00	\$ 9,927.00	\$ 10,225.00	\$ 13,380.00	\$ 24,117.00	\$ 12,000.00	\$ 12,000.00
Other							\$ 419.00				\$ 1,121.00	\$ 4,894.00	\$ 12,893.00	\$ (1,969.00)	\$ 1,335.00	\$ -	\$ -
Staff and Misc Travel	\$ 1,439.00	\$ 1,124.00	\$ 384.00	\$ 1,733.00	\$ 1,250.00	\$ 186.00	\$ 1,469.00	\$ 2,946.00	\$ 3,757.00	\$ 1,963.00	\$ 6,607.00	\$ 6,272.00	\$ 6,742.00	\$ 7,200.00	\$ 6,891.00	\$ 5,500.00	\$ 3,000.00
<b>Total</b>	<b>\$ 704,927.00</b>	<b>\$ 699,775.00</b>	<b>\$ 705,693.00</b>	<b>\$ 764,469.00</b>	<b>\$ 743,259.00</b>	<b>\$ 762,018.00</b>	<b>\$ 720,694.00</b>	<b>\$ 779,624.00</b>	<b>\$ 710,860.00</b>	<b>\$ 612,721.00</b>	<b>\$ 605,283.16</b>	<b>\$ 609,118.00</b>	<b>\$ 585,094.00</b>	<b>\$ 526,654.00</b>	<b>\$ 533,564.00</b>	<b>\$ 374,000.00</b>	<b>\$ 344,000.00</b>
	<b>2001-02</b>	<b>2002-03</b>	<b>2003-04</b>	<b>2004-05</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>2012-13</b>	<b>2013-14</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2015-2016</b>	<b>2016-2017</b>
	\$ 22,404.00	\$ 5,940.00	\$ 19,970.00	\$ (43,024.00)	\$ (35,311.00)	\$ (35,086.00)	\$ 55,690.00	\$ (3,788.00)	\$ 37,501.00	\$ 70,036.00	\$ 18,921.84	\$ (5,883.00)	\$ 9,826.00	\$ 10,465.00	\$ (40,012.00)	\$ -	\$ -
															Proposed		