

**Minutes of the 61st Annual General Meeting  
of the Air Force Association of Canada  
held in the 19 Wing Officers' Mess, CFB Comox, BC  
16 to 17 October 2010**

Present:

Brian Darling, CD – National President  
 George Macdonald, CMM, MVO, CD – Honorary National President  
 Lloyd Campbell, CMM, CD – Honorary National President (incoming)  
 Terry Chester, CD – National 1<sup>st</sup> Vice-President  
 Greg Spradbrow – National 2<sup>nd</sup> Vice-President  
 Gaston Cloutier, CD – MAL Director  
 John Melbourne, – Immediate Past President  
 Randy Cox – President Atlantic Group  
 Guy Vallières – President Quebec Group  
 Dave Donovan – President Ontario Group  
 Duncan Campbell, CD – President Prairies Group  
 Gilles McDermott, CD – President Alberta Group  
 Wing Delegates and Members-at-Large as per Annex A

Regrets

Alec Sim, CD – President Pacific Group

Secretary

Dean C. Black, CD, CAE – Executive Director, *ex officio*

Item	Discussion	Actions and Comments
	<b>8:00 AM - Administrative Remarks.</b> The Executive Director, Dean Black, briefed the delegates on various arrangements for the meeting and convention.	
I	<b>Call to Order and National Anthem.</b> The National President, Mr. Brian Darling, opened the meeting with the traditional ceremony and the Act of Remembrance, pausing for a moment of silence for deceased veterans and departed members of the Air Force Association of Canada.	

Item	Discussion	Actions and Comments
II	<p><b>Appointment of Parliamentarian and Scrutineers.</b> Invoking certain privileges to which as Chairman he is entitled, Mr. Darling sought the assistance of the National Advisory Committee, represented by past national presidents in attendance, instead of appointing a specific parliamentarian and scrutineers. Members of the NAC (acknowledged below) agreed with the request.</p>	
III	<p><b>Acknowledgement of Notification of Annual Meeting.</b> The notifications were reviewed and acknowledged.</p>	
IV	<p><b>Adoption of the Agenda.</b> Lyna Boivin-Smith (306 Wing) moved to adopt the agenda, as amended by the Chairman. Mr. Bud Wilds (888 Wing) seconded the motion.</p>	
V	<p><b>Ratification of NEC Actions.</b> Mr. Art Darnbrough (413 Wing) moved to ratify NEC actions; Mr. Blair Buchanan (200 Wing) seconded the motion.</p>	
VI	<p><b>Recognition of Past National Presidents, Liaison and Contact Officers.</b> The assembled delegates recognized Mr. John Melbourne, Mr. Ron Button, Mr. Jim Owens and Mr. Ted Mahood, as former national presidents and present members of the National Advisory Council. The chairman also recognized CWO Daphne Germaine (422 Wing LO and LO for 427 Wing London).</p>	
VII	<p><b>Recognition of Members-at-Large.</b> The assembled delegates recognized Mr. Ron Tomlinson and Mr. Andy Catton. Mr. Catton assumed responsibility for voting on behalf of the MALs.</p>	
VIII	<p><b>Roll Call of Accredited Delegates and Quorum Check.</b> See Annex A and Annex B. Twenty-eight (28) Wings were represented, and 65 votes of a total eligibility of 100 votes were present. The chairman declared a quorum.</p> <p><i>Secretarial Note: the average number of Wings attending the AGM, over the past eight years, has</i></p>	

Item	Discussion	Actions and Comments
	<p><i>been 35. The lowest number occurred in Montreal in 2002, when 24 Wings attended the AGM. The highest number (42) occurred in 2009 when the AGM was held in Trenton. Normally, a 2/3<sup>rd</sup>s majority is required for constitutionally-related issues, meaning that if there are 100 votes available, 66 must be present or accounted for by proxy (on defined and inscribed issues). This requirement would suggest a minimum Wing attendance at AGMs of 40, plus or minus four (4). See Annex C for an attendance chart.</i></p>	
IX	<p><b>Motion to Accept Minutes of the 60<sup>th</sup> Annual General Meeting.</b> Mr. Bud Wilds (888 Wing) moved to accept the minutes; Mr. Murray Hope (418 Wing) seconded the motion.</p>	
X	<p><b>Honorary National President's Opening Remarks.</b> LGen Macdonald provided an overview of the air force and explained his upcoming departure, and succession by LGen Campbell.</p>	
XI	<p><b>National President's Opening Remarks.</b> Mr. Darling welcomed the delegates to the lovely surroundings of Comox and Courtenay. He also expressed sincere thanks to the Host Committee from 888 (Komox) Wing under the very capable chairmanship of Gerry Bullen and to Wing President Bud Wilds (and former Wing President Al Hampshire) for the wonderful work they had done in organizing this meeting. He next thanked Col Lalumiere, the Wing Commander of 19 Wing, for making facilities on this fine base available. Mr. Darling indicated that this was an excellent example of the Association working hand in hand with Canada's Air Force.</p> <p>Mr. Darling noted that the theme of this year's AGM focused on the 70<sup>th</sup> Anniversary of the British Commonwealth Air Training Plan, the BCATP. He indicated that the delegates would be hearing more about the BCATP from the guest speaker, the acclaimed author, Ted Barris,</p>	

Item	Discussion	Actions and Comments
	<p>at the awards banquet later that evening. He continued by referring to the Air Force Association's efforts in marking the many BCATP sites with commemorative plaques.</p> <p>He said that, almost twenty years ago, at the suggestion of Past National President, George McMahon, Sr, who was the National Vice President at the time, a project was launched at the 1991 AGM to historically mark all the former BCATP sites across Canada. Many Wings took up the task and as a result of their efforts, a large number of sites, especially in Ontario and Western Canada were marked. The project carried on under the chairmanship of Grant Whitson from Calgary until it wrapped up several years later. He added that George McMahon, Sr sent his regrets for not being able to attend this AGM, but sent his greetings to all for a successful and productive meeting. Mr. Darling then asked Mr. Whitson to stand and be recognized for his excellent work on the BCATP site marking project and for seeing it to completion.</p> <p>With regard to his annual report, Mr. Darling indicated that, since it was contained in the programme booklet, he had nothing further to add in that connection.</p> <p>Mr. Darling next referred to the meeting of the NEC held the previous day, and the action that the NEC had taken with regard to the new Not-for-Profit Corporation Act (Bill C-4) which was due to come into effect in 2011. He read out the text of a communiqué titled "AFAC and the Not-for-Profit Corporations Act: The Way Ahead" which had been prepared by Dean Black, discussed, amended and accepted by the NEC. (See text at Annex D). Mr. Darling emphasized that no formal discussion would be entertained at this Annual General Meeting as</p>	

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	<p>it was a work in progress. Nevertheless, he assured the delegates that the NEC was committed to resolving the issue of membership and the impact that the Act would have upon membership and that full consultation with Groups would be conducted, with a view to presenting a resolution to the next AGM for consideration.</p>	
XII	<p><b>Introduction of New NEC Members.</b> Mr. Darling introduced the Incoming Honorary National President – Lloyd Campbell, the Atlantic Group President – Randy Cox, the Prairies Group President – Duncan Campbell, the Pacific Group President – Alec Sim and the new MAL Director – Gaston Cloutier. He also acknowledged the outgoing NEC members, George Macdonald (Honorary National President), Danny Gosse (Atlantic), Weldon Moffatt (Prairies), and Jan Hogan (Pacific), thanking them all for their valuable contributions to the NEC and to the Association.</p>	
XIII	<p><b>Reports of NEC Members.</b> Various members of the NEC spoke to their reports, some copies of which had been provided in time to be published in the program booklet(s).</p> <p>Mr. Tom Irvine, Dominion Chairman of the Royal Canadian Legion, brought greetings from Mrs. Pat Varga, the new Dominion President. He addressed various issues including: interest in recruiting, advocating for the CF, upcoming changes to the constitution and by-laws, and important changes to the veteran’s charter.</p>	
XIV	<p><b>Senior Contact Officer’s Report.</b> No report was presented as the Senior Contact Officer was unable to attend.</p>	
XV	<p><b>Executive Director’s Report.</b> The executive director deferred to specific agenda items on which he would be reporting.</p>	
XVI	<p><b>RCAF Association Trust Report.</b> Mr. Ted Mahood provided an overview of the</p>	

Item	Discussion	Actions and Comments
	<p>Association's Trust Fund activities and successes.</p> <p>A motion to accept the Trust Fund report was made by Mr. Bud Berntson (111 Wing) and seconded by Mr. Earl Sinnett (410 Wing).</p>	
XVII	<p><b>Financial (Issues) Report.</b> The budget and audit reports were reviewed. Mr. Black explained only one correction was required at this time – delegates were requested to zero-balance the contingency budget line item, and add the contingency amount to the Wing Visitation Allowance budget line item. He further explained that while the Wing Visitation Allowance item was not fully funded, owing to funding shortfalls, he had been instructed by the national president to cash manage such that by the end of the year, sufficient funds could be provided to the Groups for their activities related to visiting Wings.</p> <p><b>Motion to Appoint Auditors for 2011-2012.</b> A motion to employ McCay Duff LLP (appoint auditors) for the next fiscal year, was moved by Mr. Stan Nichols (422 Wing) and seconded by Mr. Sam Newman (427 Wing).</p> <p><b>Motion to Accept Auditor's Report.</b> A motion to accept the auditor's report was made by Mr. Brian Hunter (306 Wing) and seconded by Mr. Bill Grahlman (447 Wing).</p> <p><b>Motion to Accept the Proposed Budget.</b> A motion to accept the budget proposed was made by Mr. Jim King (101 Sqn, 888 Wing), and seconded by Mr. Alex Richards (700 Wing)</p>	
XVIII	<p><b>Chief of the Air Staff Briefing.</b> MGen Tom Lawson (Asst CAS), representing LGen André Deschamps, CAS, provided an update on Canada's air force.</p>	

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XIX	<p><b>Aviators of the Year Luncheon</b> (12:00 to 1:20 PM) – A Tribute to Sgt Gilbert Laxamana, Air Person of the Year, and Sgt D.R. Corkery, Air Reservist of the Year. Colonel (Retired) John Ambler spoke eloquently on the BCATP and its impact.</p>	
XX	<p><b>Vintage Wings of Canada presentation.</b> Dan Dempsey of Vintage Wings of Canada gave a very interesting PowerPoint Presentation on Vintage Wings of Canada “Yellow Wings” (BCATP) campaign.</p>	
XXI	<p><b>Air Cadet League of Canada Briefing.</b> Mr. Ken Higgins, National Vice-President of the Air Cadet League, provided a very informative presentation on the state of the Air Cadet League of Canada and the league’s strategic plan. Copies of the presentation can be made available to delegates and Wings unable to attend the AGM.</p>	
XXII	<p><b>Resolutions Committee Report.</b> Terry Chester, Chairman of the National Resolutions Committee provided an outline of the National Resolutions Committee work. All but resolution 01/10 were withdrawn. Bud Wilds questioned AFAC’s role in requesting a medal. Dave Donovan rose and explained that the resolution is not intended to ask for a medal, but in fact is a resolution calling on members to support the RCL-generated petition which is asking for the medal. Sam Newman reviewed what he purported to be original text, but his review matched what was on the screen. Terry explained that this is a good point in that we don’t need a resolution to do this. A letter might be sufficient. 62 in favour 3 opposed. The resolution was carried.</p>	
XXV	<p><b>New Business.</b></p> <p>Andy Catton addressed a heritage issue, relating to the maintenance of a memorial located overseas. He asked if AFAC could write</p>	

Item	Discussion	Actions and Comments
	<p>letters of thanks to the cadets, scouts and guides who parade there every 9 September. Dignitaries from Canada House have not acknowledged these youngsters. Dean Black is to speak to Andy Catton.</p> <p>Alex Richards, 700 Wing Edmonton, informed the meeting that Bob Morgan has been a very active member of 700 Wing, and there is a No. 1 Air Division reunion 16-18 September 2011. (Battle of Britain weekend). Brochures are available. Alex explained how they convinced 40 MALs to join the Wing. He explained that they use Casino profits to supplement the cost of membership thereby making it less expensive for the submission of dues.</p> <p><i>Secretarial Note: the association's leaders are held accountable by the membership for the well-being of the association, and an individual member's decision to pay his or her dues is tacit recognition that that member agrees with the work being done by the association's leaders. If, however, a member's dues are paid not by the member, but from casino profits, as an example, then the member is no longer holding the association's leaders accountable. Individual members signal their satisfaction with the association's products, programs and services, only when they themselves submit their annual dues. If a member's dues are sourced from other places, like casino profits, then the association has little idea whether its products, programs and services are worthwhile. If any Wing is supplementing national membership fees they need to come forward and explain why this is so, in order for the association to gain a better understanding of the association's 'value proposition'. The 'value proposition' explains recruitment and retention successes and failures. If the 'value proposition' is skewed by supplemented dues, then the association is unable to confirm the viability of its products, programs and services, and is unable to estimate future retention and recruiting</i></p>	



Item	Discussion	Actions and Comments
	<p><i>capabilities.</i></p> <p>Earl Sinnett – 410 Wing, conveyed the family’s gratitude for the response of the association in support of the late Sammy Sayle. He also expressed his gratitude to the RCAF Association Trust Fund board of trustees and the Secretary for the tremendous help given to 410 Wing which struck up an association with the Centraires band. Four concerts are put on each year, at the Canada Aviation Museum, and the venue affords the Wing an opportunity to brief the public on the association, its mission and goals.</p> <p>Sam Newman – 427 Wing. During the last few years we seem to have downgraded our importance of selecting our own Len Baldock Member of the Year. Mr. Black was asked to look at making sure a photo and page portion are to be found in Airforce magazine in the near future.</p> <p><i>Secretarial Note: the publisher of the magazine is not responsible for editorial content in Airforce magazine. Readers/subscribers/members are responsible for submissions and the editor (Vic Johnson) is responsible for deciding if the submissions are of a quality members expect, and the story has the potential to be of interest to the wider membership. If Mr. Newman and the members believe the Len Baldock (member of the year) winner deserves coverage in the magazine, then the members need to submit an article of suitable quality, as well as photographs. The fact the Len Baldock winner was unable to attend this year’s AGM suggests the onus will be on the president Atlantic Group to provide the necessary article and photograph.</i></p>	
XXVI	<p><b>Future AGM Options and Locales (Proposals and Discussion)</b></p> <ul style="list-style-type: none"> <li>• 2011 – Québec City</li> <li>• 2012 – Atlantic Canada</li> </ul>	

Item	Discussion	Actions and Comments
	<ul style="list-style-type: none"> <li>• 2013 – Southern Ontario</li> </ul> <p>The Executive Director explained that no Wing has come forward to help host future AGMs; therefore, the NEC has chosen the aforementioned venues and locations. The 2011 AGM will be held in Quebec City, at the Loews le Concorde hotel (14 to 16 October), one block from the Quebec City (vieux Québec).</p> <p>Discussion ensued regarding the withdrawal of capability and interest in Atlantic Canada, to host an AGM in 2012. Consequently, the NEC will reconsider the location of AGMs in 2012 and beyond, mindful of the enormous burden non-hosted AGMs place on the very small staff in Ottawa. It is anticipated that AGMs in 2012 and 2013 may take place in southern Ontario, with Ottawa serving as one possible location.</p>	
XXVII	<p><b>Closing Remarks and Adjournment.</b> The chairman adjourned the meeting at 10:00 AM on Sunday, 17 October, 2010.</p>	



Dean C. Black, CD, CAE  
Secretary

Approved/~~Not approved~~



Brian Darling, CD  
National President

Annex A to  
Minutes of the 61<sup>st</sup> AGM  
Dated 08 January 2011  
List of Attendees

Name	Affiliation	Accreditation
Ronald C Bannister	890	VP Pac Gp
Kenneth Behan	102	102-1
Edward "Bud" Berntson	111	111-1
Stan Bieniawski	441	441-1
Dean Black	433	NEC Staff
Phyllis Buchanan	200 1VP	200-1
Blair Buchanan	200	Fraternal
Syd Burrows	888	Fraternal*
Sherry Burgess	600	600-1
Ronald Button	422	NEC - PNP
Duncan Campbell	602	NEC - Prairie Gp
Andy Catton	MAL	MAL
Terry Chester	NEC	1VP
Michael Chomiak	702	702-1
Robert B Clarke	783	783-1
Gaston Cloutier	MAL	NEC
Randy Cox	102	NEC - Atlantic Gp
D Sam Cramb	900	900-1 (1VP)
Rhonda Cross	801	Fraternal*
Major Monty Cross	801	Fraternal
Gerard Cuffe	429	Ontario Gp
Brian Darling	394	NEC - NP
Arthur Darnbrough	413	413-1
Reginald L Daws	879	Fraternal
Dave Donovan	416	NEC - ON Gp
Neil Elliott	413	413-2
Val Ferguson*	700	Fraternal
Wayne J Fisher	808	Fraternal*
Earl Goodman	602	Fraternal
Bill F Grahman	447	447-1
Charlie Hannon	413	413-3
Jan Hogan	888	Pac Gp - 1
Don Hogan	888	888-3
Murray Hope	418	418 - 1
Brian Hunter	306	306-2
Alan James King	101 SQN	Fraternal*
Stanley Kochanczyk	443	443-1

Samuel Law	434	434-1
Al Letkeman	602	602-1
Al Low	703	703-1
Grant MacDonald	413	1VP - Ontario GP
George Macdonald	NEC	HNP
Ted Mahood	433	NEC - PNP
Gilles McDermott	784	NEC - Alberta Gp
John Melbourne	NEC	PNP
Bob Mortimer	888	Fraternal*
Samuel F Newman	427	427-1
Stan W. Nichols	422	Fraternal
Jack Nichols	410	410-2
Jim Owens	890	NEC-PNP
Stanley Paddison	883	883 - 1
Grant Papineau	879	879-1
Rita Patry	422	422-1
Jo-Anne Peckham	413	413-4
Gordon Redman	899	899-1
Beverly Faye Magill	899	Fraternal
Frank Reid	888	888-2 (1VP)
Alex Richards	700	700-1
Robert Roe	783	Alberta Group RVP
Marj Burman		
Shirley Ross	602	Fraternal
Luc Pivin	602	Fraternal
Ted Russell	429	Fraternal*
Ethel Russell	429	Fraternal
Earl Sinnett	410	410-1
Rick Skrzyzala	888	Fraternal
Lyna B Smith	306	306-1
Gregory Spradbrow	107	NEC
Jean Steane	441	441
R J Thomas	427	427-2
Guy Vallieres	394	NEC - Quebec Gp
Milford "Bud" Wilds	888	888-1
John Wood	888	Fraternal*
William Wood	422	422-2

Annex B to  
 Minutes of the 61<sup>st</sup> AGM  
 Dated 08 January 2011

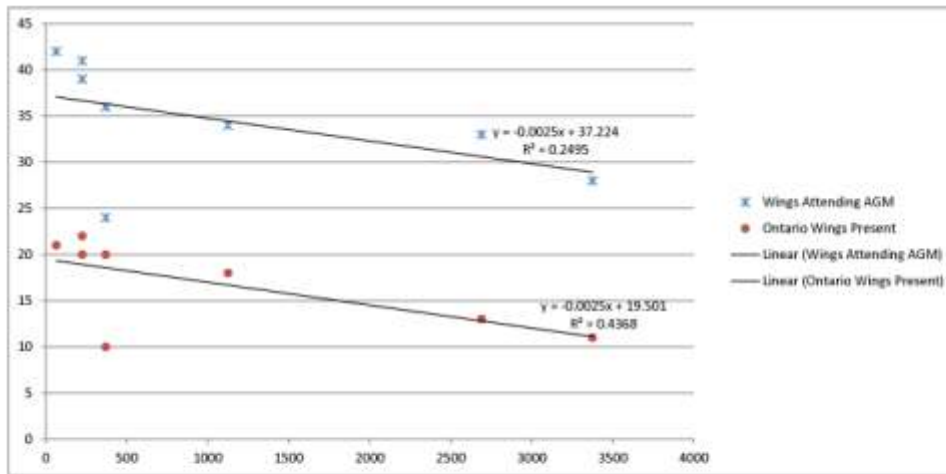
Wing	Permitted Delegates/Votes	Attending
102	2	Ken Behan
105	1	
107	1	
110	1	
111	1	Bud Berntson
150	1	
200	2	Phyllis Buchanan, Blair Buchanan
201	1	
250	1	
252	1	
254	0	
302	1	
306	2	Brian Hunter, Lena Smith
338	1	
394	1	
401	1	
403	1	
404	1	
408-437	2	
410	2	Earl Sinnett, Jack Nichols
411	1	
412	1	
413	4	Art Darnbrough, Neil Elliott, Charlie Hannon, Joanne Peckham
415	1	
416	1	
418	1	Murray Hope
420	1	
422	2	Rita Patry, Stan Nichols, William Wood.
424	2	
427	2	R.J. Thomas, Sam Newman
428	2	
429	1	Ted Russell, Gerard Cuffe
431	0	
432	1	
433	1	Ted Mahood
434	1	Samuel Law
441	1	Stan Bieniawski, Jean Steane
442	1	
443	1	Stanley Kochanczyk

444	1	
447	1	Bill Grahman
450	1	
483	1	
484	1	
500	1	
600	1	Sherry Burgess
602	1	Al Letkeman, Shirley Ross
700	1	Val Ferguson, Alex Richards
702	1	Michael Chomiak
703	1	Al Low
783	1	Robert Clarke
784	2	
801	1	Rhonda Cross
808	1	Wayne Fisher
861	1	
879	1	Reg Daws, Grant Papineau
883	1	Stanley Paddison
886	1	
888	5	Bud Wilds, Jan Hogan, Don Hogan, Alan James King, Bob Mortimer, Frank Reid, Rick Skrzyzala, John Wood
890	1	
899	1	Gord Redman
900	1	D. Sam Cramb
902	1	
904	1	
971	1	
Atl Gp	1	buch
Quebec Gp	1	
ON Gp	2	Grant Macdonald, Sam Newman, Gerard Cuffe
Prairie Gp	1	
Alberta Gp	1	Robert Roe
Pacific Gp	5	Ron Bannister
PNP	3	Ted Mahood, Ron Button, James Owen
MALs	1	
NEC	11	10
	100	
Votes Available	65	

Annex C to  
Minutes to the 61<sup>st</sup> AGM  
Dated 08 January 2011

Year	2002 - Montreal	2004 - Halifax	2005 - Red Deer	2006 - Ottawa	2007 - Ottawa	2008 - Montreal	2009 - Trenton	2010 - Camos	Means
Distance (km) from CoM*	370	1125	2690	225	225	370	65	3375	1055.61
Total Wings	89	67	67	67	67	65	85	65	67
Wings Attending AGM	24	34	33	41	39	36	42	28	35
Ontario Wings Present	10	18	13	22	20	20	21	11	17

\*CoM = centre of population mass, believed to be best represented by Peterborough



The above figure demonstrates a negative correlation between the number of Wings attending the annual general meeting, and the distance to the venue from a specific geographical/association demographic centre-of-mass. The central point chosen for this purpose is Peterborough. In other words, the further removed from Peterborough, the fewer the number of Wings attending the AGM. Statistics reflect annual meetings over the past eight years.

It is not accurate to attribute the decline in participation of Wings solely to the distance Wing members are required to travel. Other factors will have an impact on this process, such as the ageing of membership/Wing executives.

Nevertheless, it is important to realize that if the national executive council needs to ensure a quorum, choosing a more central location will reduce risk.

Annex D to  
Minutes to the 61<sup>st</sup> AGM  
Dated 08 January 2011

### **AFAC and the Not-for-Profit Corporation Act, the Way Ahead**

In June 2009 Bill C-4, the Not-for-Profit Corporation Act, hereinafter referred to as the NPCA, achieved royal assent. The act amends the Canada Corporations Act of 1917 to which the Air Force Association of Canada has been held since formation as the Royal Canadian Air Force Association of Canada circa 1948. The NPCA is expected to be put in force in early 2011, and affected organizations will have three years during which they will be expected to implement the act accordingly.

The purpose of the act is to strengthen the relationship between organizations and the government, and to improve efficiency and effectiveness through measures that enhance governance and stewardship. It is via such measures that the government seeks to provide better protections for members by providing associations with the tools and skills that help directors achieve greater accountability and stability.

The government has a vested interest in implementing such measures. The not-for-profit sector numbers over 161,000 organizations supported by approximately 12 million volunteers and thousands of employees all helping to generate close to \$80 billion toward the Canadian economy.

In the months and years ahead the National Executive Council will be working, through the establishment of an ad hoc committee, to assess and implement the implications of the act. We will clearly need to comply with the provisions of the legislation. In fact, it presents the opportunity to implement better governance and stewardship practices designed to improve the value proposition of membership in the association.

The NEC will be reporting on the progress of this work from time to time. Other members may be asked to participate in this vital work.

One related ongoing area of study by the Membership Committee has been the contentious issue of Associate Membership. There are provisions in the Not-for-Profit Corporation Act that will impact membership and the ad hoc committee will need to consider these. For the time being, members are advised that the NEC will prepare, circulate and present for consideration at the next AGM, a resolution on Associate Membership. The details remain to be worked out but the membership should rest assured of two things: 1) that the NEC is committed to resolve this issue of membership; and 2) that full consultation with Groups will be conducted.

Due to the fact that this is a work in progress, no formal discussion will be entertained at this time. Those with views are asked to contact the Membership Chair, 2<sup>nd</sup> Vice President Greg Spradbrow.